## Harboring Success: Port Governance and the Port of Seattle

The Port of Seattle exemplifies a model of synergistic business operations, integrating its maritime, aviation, economic development, and real estate sectors to play a pivotal role in the economy of the Pacific Northwest. The network effect of the Port's lines of business is evident in the Port's contribution to the regional economy. The Port provides essential services across major industries from agriculture to technology and tourism, highlighted by the tens of thousands of jobs supported at its airport and seaport facilities. The Port's strategic partnerships, such as the formation of the Northwest Seaport Alliance with the Port of Tacoma, have not only preserved local jobs but also fortified its position as a leading gateway for international shipping in North America.

The Port has orchestrated its different lines of business to work in concert towards a clean energy future. The maritime division's emphasis on waterfront electrification is complemented by efforts in the aviation sector to adopt sustainable aviation fuels, and by the real estate division's focus on green building practices. These integrated efforts reflect the Port's holistic approach to sustainability. Collaborative initiatives, such as the Port's efforts to advance multiple green shipping corridor projects, leverage cross-sectoral expertise to decarbonize trade routes. The resultant synergy not only advances environmental goals but also enhances the Port's competitive edge, making it a paragon of sustainable, integrated business and governance practices.