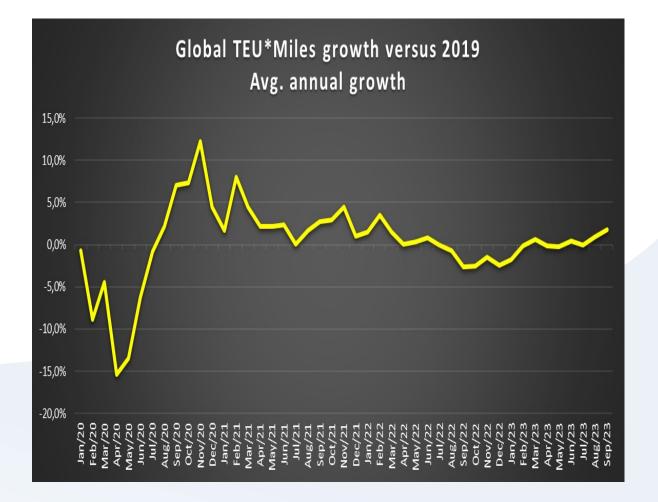
# **Container Shipping:**

### What are the Major Changes in 2024-2030?



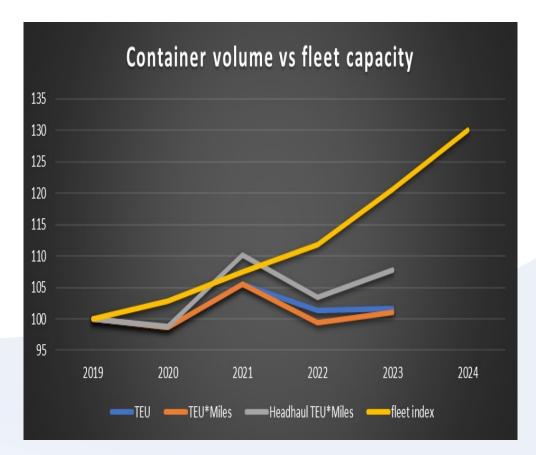
# **Demand growth**

Despite larger year-on-year growth, overall demand growth since 2019 is not strong



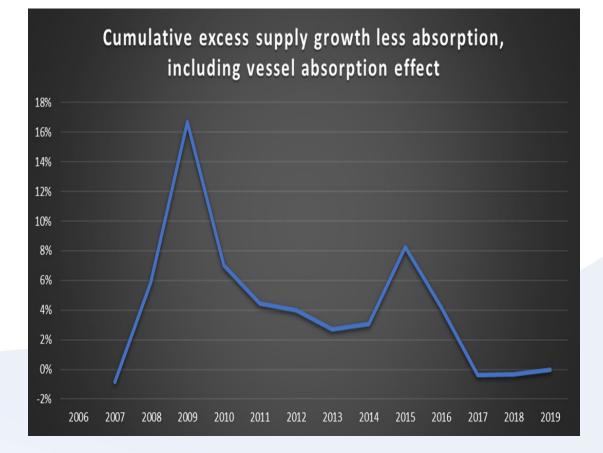
# Overcapacity

#### Capacity growth will significantly exceed demand also in 2024



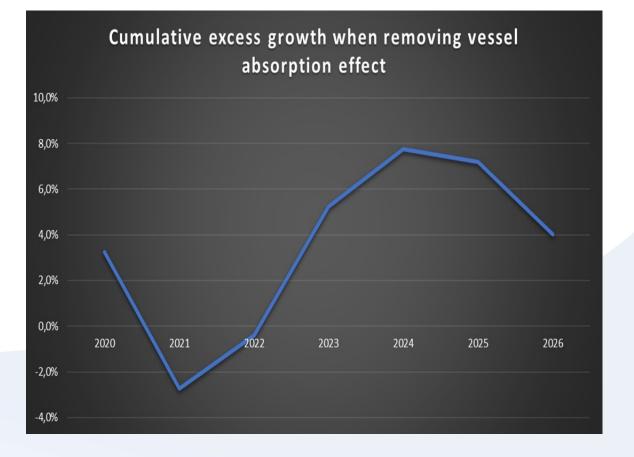
# Learning from the financial crisis

Restoring balance took 9 years



## This time

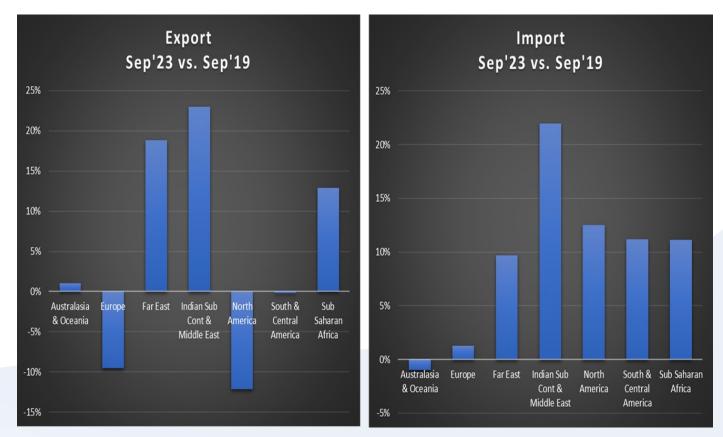
#### Re-balancing might be quicker



# Core region of growth

The Indian Ocean Rim is becoming the core of growth

This is a problem for South Korea



# Small tonnage

There is under-ordering of feeder size tonnage

This will create pressure on Intra-Asia and also be a problem for South Korea



## Additional key elements, part 1

There will be consolidation in regional carriers

Low water in Panama Canal leads to re-routing to Suez

EU carbon tax and EU regulation changes in 2024



## Additional key elements, part 2

Restructuring of alliances

Speed-up in digitalization

Fleet decarbonization increases



## Main issues

#### The changes all point to key challenges to impact South Korea

