









Investing in the Future: The Port of Seattle's Approach to Infrastructure & Sustainability



Century Agenda Goals



Be the greenest and most energy-efficient port in North America



Advance this region as a leading tourism destination and business gateway



Position the Puget Sound region as a premier international logistics hub



Responsibly Invest in the Economic Growth of the Region and all its Communities



Become a Model for Equity, Diversity and Inclusion



Be a Highly Effective Public Agency

Economic Impact of the Port of Seattle



\$4.4 Billion
2022-2026



All Port Activities
121,200
Area Jobs

Total Economic Activity



\$22.5 B



Maritime Int'l Trade* \$16.3 B

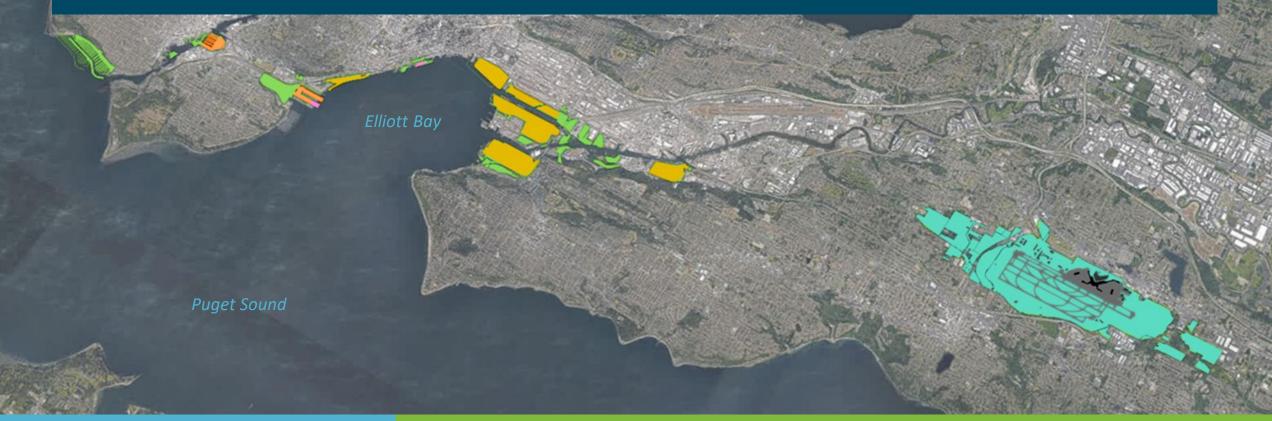


Commercial Fishing \$1.4 B



Cruise \$900 M

* In the NWSA a partnership with the Port of Tacoma



Diversification of Business Lines

Port of Seattle: One of The Most Diversified in the U.S.



SEATTLE-TACOMA INTERNATIONAL AIRPORT (SEA)

- Land Side Operations
- Airport Dining and Retail Operations
- Capital Projects
- Air Cargo
- 10th Busiest Airport in the U.S.



MARITIME CARGO, CONTAINER AND BULK

- Northwest Seaport Alliance
- Terminal 91
- Maritime Industrial
- Grain Terminal
- 4th Largest Cargo Gateway in the U.S.



MARITIME, FISHING AND CRUISE

- Fishermen's Terminal:
 Home of the N. Pacific
 Fishing Fleet
- Premiere Cruise Terminals on the West Coast
- Largest Cruise Port on the West Coast



REAL ESTATE AND BOATING

- Warehouse, event, and office space
- Operate 4 Recreational Boating Marinas
- Home of the U.S. North
 Pacific Fishing Fleet

Air Cargo vs. Maritime Cargo

AIR CARGO

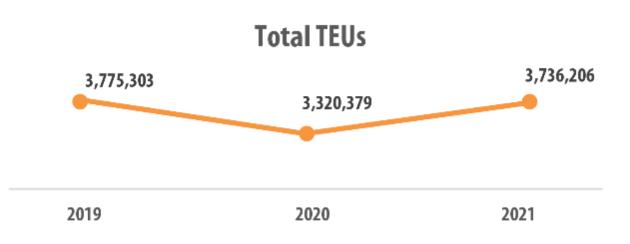


MARITIME CARGO - NWSA

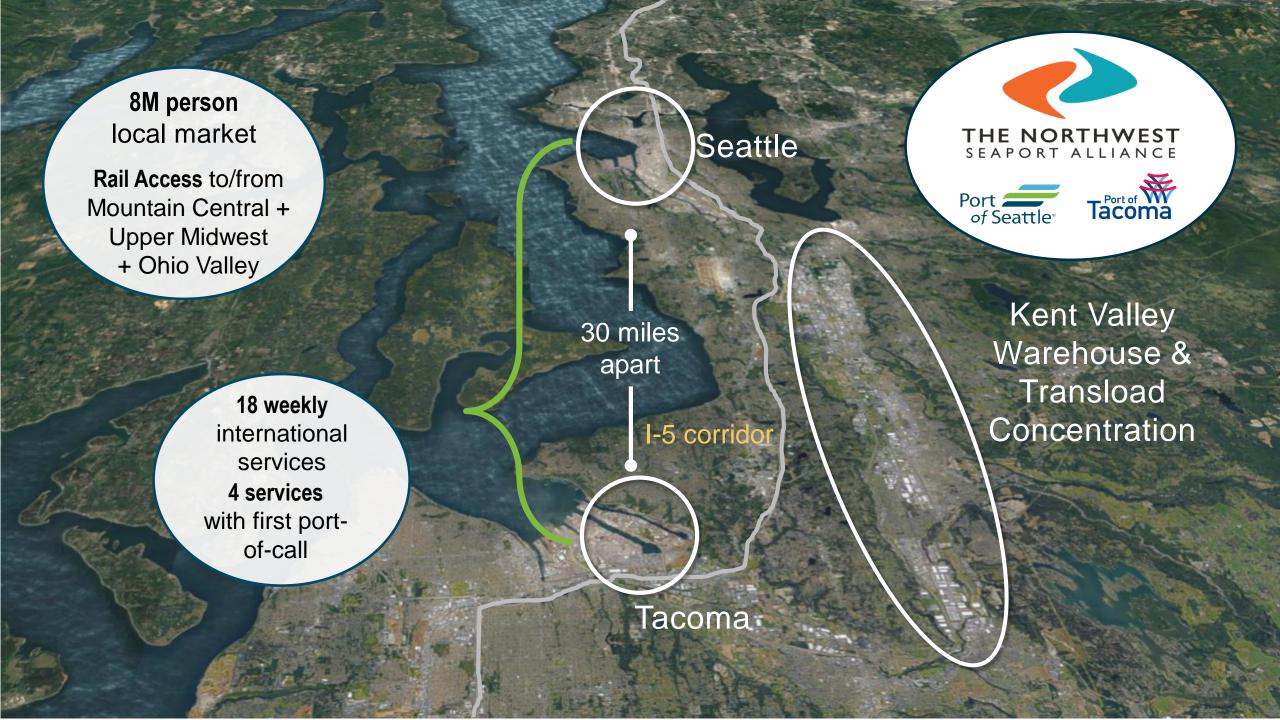


Total Air Cargo Metric Tons

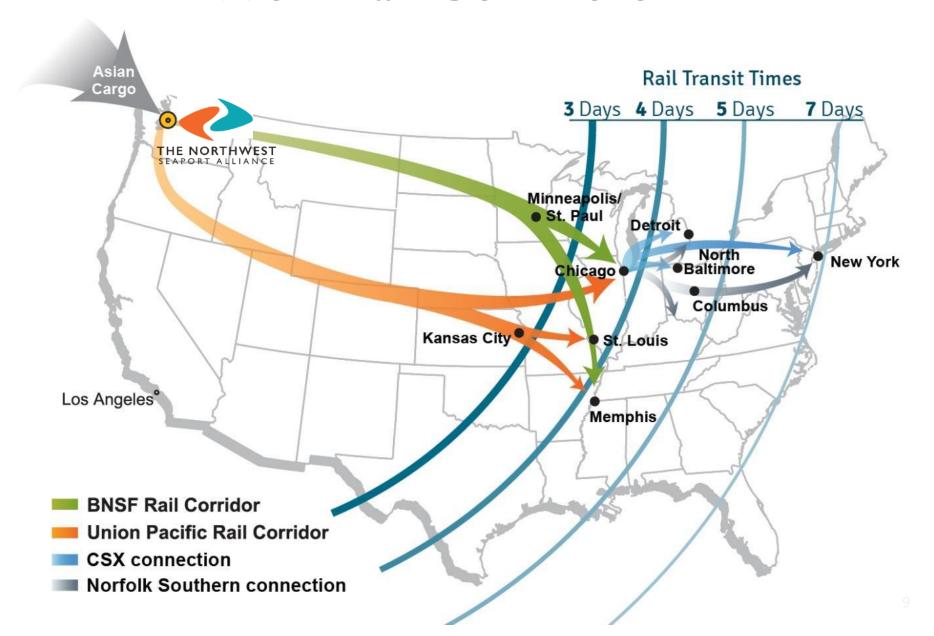




Adapting to Industry Trends and Disruption

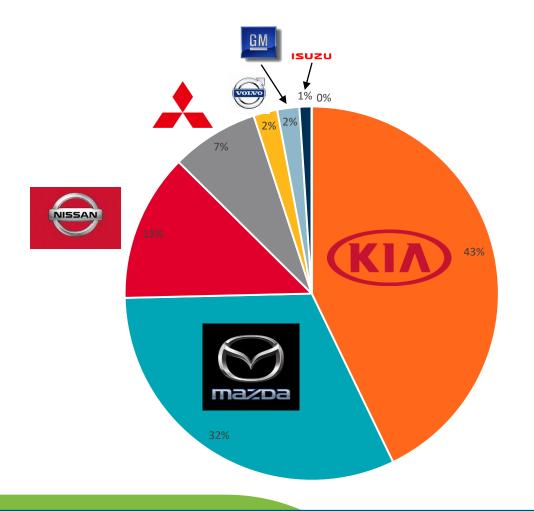


NWSA Rail Corridors





NWSA Auto Accounts and % of Volume: 2021



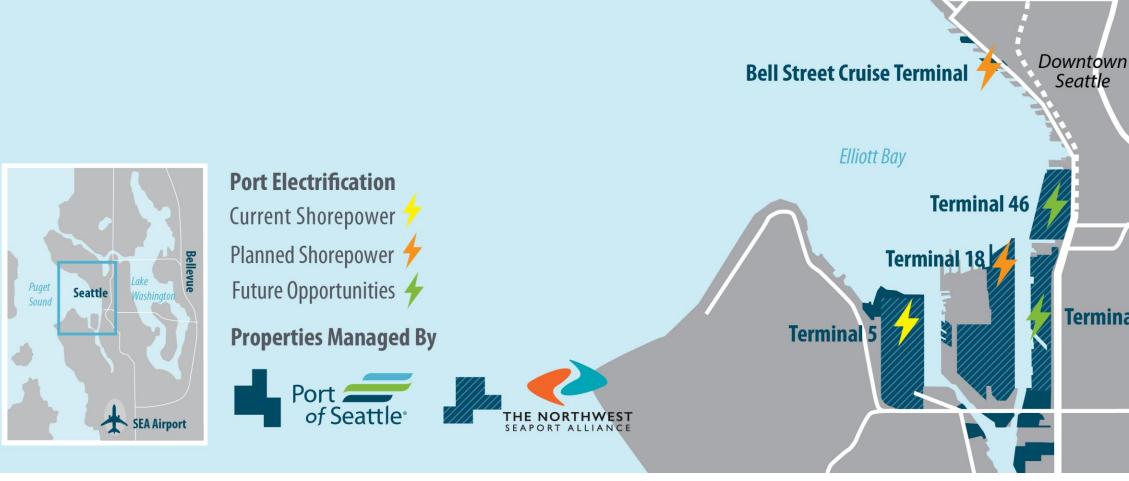
Inaugural shipment of Hyundai automobiles arrive in the South Harbor with expanded partnership between GLOVIS America, Wallenius Wilhelmsen Solutions and The Northwest Seaport Alliance





Sustainability





Smith Cove Cruise Terminal

520

90

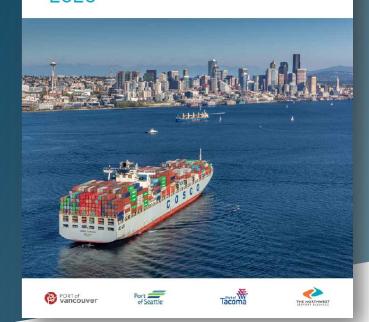
Terminal 30

Lake Union

99

A Comprehensive Approach to Maritime Decarbonization

NORTHWEST PORTS
CLEAN AIR STRATEGY
2020



Sets vision to be zero-emission by 2050 with objectives shared by 4 Northwest Ports



CHARTING THE COURSI

Port of Seattle's Maritime Climate and Air Action Plan

The Maritime Climate and Air Action Plan is Port of Seattle's Implementation Plan through 2030 with interim milestones Seattle
Waterfront
Clean Energy
Strategy (2022)



Modernize the electricity grid maritime infrastructure to provide clean energy for maritime sector

Projects and programs to support the zero-emission transition



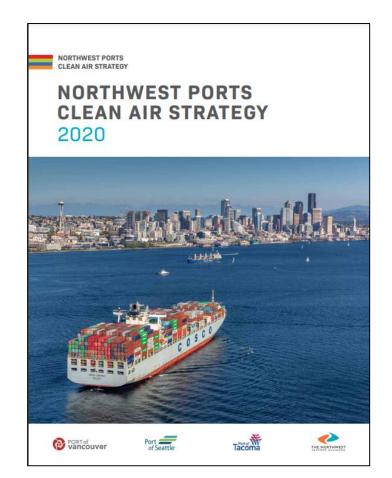
Research, planning, infrastructure, policy, industry engagement

Northwest Clean Air Strategy

Collaborative effort between the ports of:

- Seattle
- Tacoma
- Vancouver B.C.

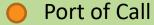
Collectively phase out seaport emissions by 2050







Home Port



EXPLORING A GREEN CORRIDOR

FIRST MOVER COMMITMENT

Leading the Zero Greenhouse Gas Emission Transition



Victoria

Port Authorities

















Non-Profit Partners







Cruise Partners



Carnival

PRINCESS CRUISES Holland America Line®

CUNARD

SEABOURN*







Sitka



















USA

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